



Some sparks you want. Others you don't.

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west coast Air









TABLE OF CONTENTS

Introducing John Wayne Airport's NEW

Terminal C

COVER STORIES

A-14/ Shop Talk An Appetite for Variety

With the opening of Terminal C, JWA passengers now have significantly more shopping and dining options. Tamarindo margarita, anyone?

A-20/ Terminal C 'C' is for Cutting Edge Aviation

A commitment to groundbreaking technologies and design continue to make JWA a world-class aviation gateway for business and leisure travel.

A-26/ Historical Timeline

As Time Flies By

From famed aviator Eddie Martin's early airport days in the 1920s, through the leadership of its airport directors, to JWA's 9.98-million-passengers breakthrough in '07... and beyond.

A-28/ Pull-Out Guide

Thomas F. Riley Terminal Directory

Coming or going, you'll want this centerfold map for info on arrival and departure gates, retail details, parking and more.

A-36/ Non-Stop Destinations

We Go There!

With 20 non-stop destinations from JWA, almost every corner of the U.S. and Canada is accessible from right here in Orange County.







Redefining What's Possible

Design works. To create value, foster connections, and contribute to our communities. As architects, designers, planners and consultants, we partner with organizations and institutions worldwide to demonstrate how design can deliver value at every scale. Our work reflects an enduring commitment to sustainability and the belief that design is one of the most powerful strategic tools for securing a lasting competitive advantage.

Gensler

4675 MACARTHUR COURT, SUITE 350 NEWPORT BEACH, CA 92660 949.863.9434

www.gensler.com















TABLE OF CONTENTS

A-6/ From the Director

A Fresh Approach at John Wayne Airport

A-8/ The Officials

The Orange County Board of Supervisors & Airport Commission Members

A-10/ Flight Crew

They Made the JWA Improvement Program Soar

A-18 On ocair.com

Visiting John Wayne Airport? Check the Web Before You Fly...

A-24 Artistic Connections

JWA Gives Wing to Art, Science & Popular Culture

A-34 Volunteers Extraordinaire

Q&A With Fred Welch; plus, Getting a Guided Tour

A-42/ Building Blocks

The Construction Zone...by the Numbers

A-44/ Fun Facts About JWA

From the 'Did You Know?' Department

A-46/Travel Packing

The Clubs Scene: Tips for Golfers on the Go

A-48/ More Building Blocks

Marble: the Global Traveler

A-49/ Airport Operations

JWA...by the Numbers

ALSO INSIDE

A-50/ West Coast Air Conditioning Co.

Central Utility Plant

A-52/Gensler

A Better Way to Fly

A-54/Swinerton

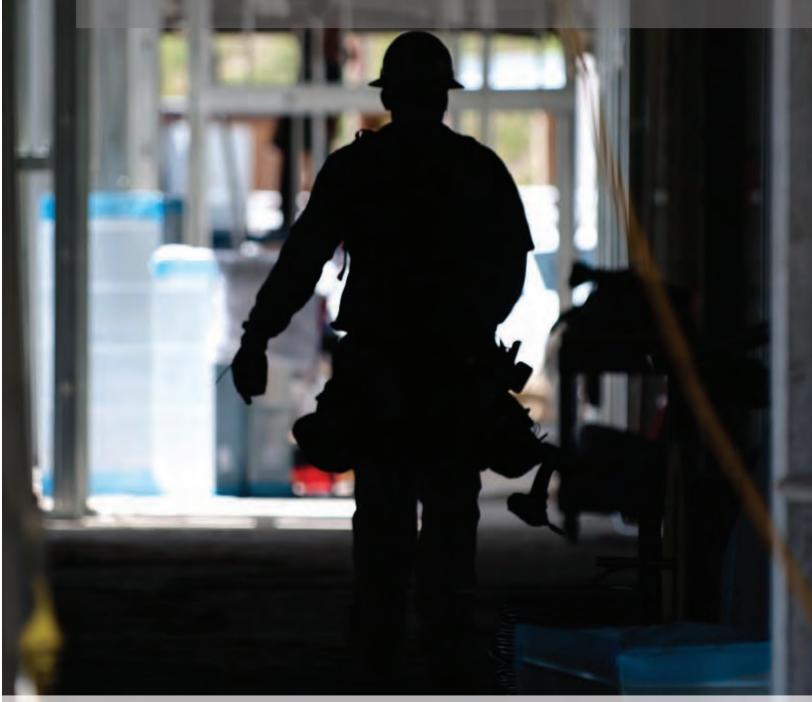
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From the Director —

A Fresh Approach at John Wayne Airport

n behalf of John Wayne Airport, Orange County, it is an honor for me to announce the opening of Terminal C and Parking Structure C.

As the cornerstone of the multi-year Airport Improvement Program, the new facilities truly exemplify our theme: "Building on Excellence." While we are proud of the new facilities, we are even more proud of the improved services and convenience they will provide to our passengers and the economic benefits they will bring to our community.

The construction associated with the Airport Improvement Program (AIP) created more than 6,600 much-needed jobs. A 2010 Orange County Business Council economic impact study found that the project resulted in nearly \$1.2 billion of direct and indirect economic benefit to the community. It is important to note that these benefits are generated – and our construction has been funded – without the use of tax dollars.

Terminal C adds nearly 300,000 square feet to the existing Thomas F. Riley Terminal and is home to six new gates, more security lanes, three new baggage carousels and a wide variety of new dining and shopping options. The new building will likely feel familiar to travelers – it was designed to blend seamlessly with the existing facility. Although the design is similar to what they're used to, travelers may need to make some adjustments to their routines when visiting the airport (see "Travel Tips for JWA," below right). One of the most exciting technology improvements we've added is a new passenger-friendly, state-of-the-art computer system that will allow passengers to use *any* kiosk in *any* terminal to print boarding passes.

Travelers have told us over the years that they'd like more variety in dining and shopping concessions. We listened! We are very excited about the addition of some terrific new venues for our passengers – many with a distinctly Orange County feel. We are doubling the amount of space dedicated to our concessions and bringing in some amazing new partners: Anaheim Ducks, Carl's Jr., Caterina's, Javi's, Jerry's Wood-Fired Dogs, Ruby's and Zov's. We hope passengers will be inspired to come to the airport a little earlier than usual to enjoy the new dining and shopping options before catching their flight.

In addition to providing a great customer experience, we know that the most important part of our business is offering service to destinations that our customers want. In the past six months, we've announced new service to Vancouver and Calgary, Canada, and seasonal service to Mammoth – and we are firmly committed to bringing more new routes to JWA. The new facilities in Terminal C, including a new international arrivals area, will enable us to do just that. Stay tuned for more in the coming months.

None of these improvements and benefits would be possible, of course, without the vision and leadership of the Orange County Board of Supervisors. We very much appreciate their, and the Orange County Airport Commission's, commitment to providing the highest-quality aviation services and facilities to the Orange County community.

In closing, we are delighted to open our doors to the community and the traveling public. We hope you travel with us soon.

Best regards,





Travel Tips for JWA

Parking

- ★ Know your terminal; park in the nearest parking structure.
- ★ Flight departs Terminal A, park in Structures A1 or A2.
- ★ Flight departs Terminal B, park in Structures B2 or C.
- ★ Flight departs Terminal C, park in Structures B2 or C.
- ★ View the new electronic signage at each parking structure to see, at a glance, what floors have available parking spaces.

Check-In

★ Carrying on your bag? Bypass the ticket counter and check in/print your boarding pass at any available kiosk.

Dining/Shopping

★ Arrive early to enjoy the new restaurants, bars and gift shops before you board your flight.



NOW ARRIVING: ORANGE COUNTY NEXT STOP: DISNEYLAND RESORT

Proud to partner with John Wayne Airport in expanding Southern California tourism.

Disneyland

Orange County Board of Supervisors

The Airport is owned and operated by the County of Orange, which is governed by the Orange County Board of Supervisors, elected by the voters of their district to four-year terms. Each district varies in geographical size, however, the populations are equal at approximately 600,000 residents. Meetings take place Tuesdays at 9:30 a.m.



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Orange County Airport Commission

About the Airport Commission

The Orange County Airport Commission makes recommendations to the Orange County Board of Supervisors for development, maintenance and operation of John Wayne Airport and other airports which may be operated by the County of Orange. It advises the Board of Supervisors and makes recommendations on any matter pertaining to airports or air transportation. It also conducts investigations as it may deem necessary in the exercise of the powers enumerated above. The Airport Commission consists of five members who are appointed by the Board of Supervisors.

Commission Members

Bruce B. Junor, Chair, Third District Chris Welsh, Vice Chair, Second District Tony Lam, First District David Bailey, Fourth District VACANT, Fifth District

Meetings

5:00 p.m., 1st and 3rd Wednesday of the month

Meeting Location

John Wayne Airport Eddie Martin Administration Building Airport Commission Hearing Room 3160 Airway Avenue Costa Mesa, CA 92626

John Wayne Airport Arts Commission

About the Arts Commission

The John Wayne Airport Arts Commission advises and makes recommendations to the Airport Director and the Orange County Board of Supervisors regarding the development, finance and administration of the Airport Arts Program. The Arts Commission consists of five members who are appointed by the Board of Supervisors.

Commission Members

Karin Schnell, Chair, Fifth District Darlene D. DeAngelo, Vice-Chair, Second District John Acosta, First District Theresa Morrison, Third District Margaret Rollins, Fourth District

Meetings

9:30 a.m., 1st Wednesday of the month

Meeting Location

John Wayne Airport Eddie Martin Administration Building Airport Commission Hearing Room 3160 Airway Avenue Costa Mesa, CA 92626



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Balfour Beatty Construction is orchestrating the construction of custom projects in a way that fully engages our clients and employees in order to maximize their success and our potential. Our portfolio includes work within many of Orange County's most trusted public spaces including school districts, government buildings and most recently, John Wayne Airport.





Balfour BeattyConstruction

www.balfourbeattyus/southwest.com

The Folks Who Made the Airport Improvement Program Soar

Caps off to the individuals and companies who played a key role in implementing the John Wayne Airport Improvement Program.

THE PLAYERS

AE CONSULTING SERVICES, INC.

Design and Construction Administration www.airportengineering.com

AE Consulting Services. Inc. was tasked with construction administration services



for the surface Parking Lot C, which served the public during the construction of Terminal C and new Parking Structure C. AE Consulting provides professional engineering services exclusive to the aviation community. Since 1992, AE Consulting has completed over 65 domestic and international engineering projects.

AECOM

Construction Management www.aecom.com

AECOM was tasked with construction management for the South Remain-Over-Night aircraft parking project for John Wayne Airport's Improvement Program. AECOM is a consult-



ing engineering firm specializing in the planning, design, program/construction management and implementation of airports, transit/rail, highways and bridges, and marine ports and facilities.

ARCADIS (PinnacleOne)

Construction Management

www.arcadis-us.com

ARCADIS was responsible for the management and oversight



of the construction of Terminal C and deconstruction of the B1 Parking Structure, ARCADIS is an international company providing consultancy, design, engineering and management services in infrastructure, water, environment and buildings. The company enhances mobility, sustainability and quality of life by creating balance in the built and natural environments. AR-

AIRPORT MANAGEMENT

Airport Director Alan L. Murphy

Assistant Airport Director Loan Leblow

Deputy Airport Director, **Business Development Roy Freeman**

Deputy Airport Director, Facilities Larry Serafini

Deputy Airport Director, Finance and Administration **Steve Simeon**

Deputy Airport Director, Operations **Scott Hagen**

Deputy Airport Director, **Public Affairs Courtney Wiercioch**

CADIS develops, designs, implements, maintains and operates projects for companies and governments. With 16,000 employees and more than \$2.7 billion in revenues, the company has an extensive international network supported by strong local market positions.

BALFOUR BEATTY CONSTRUCTION

Construction Management

www.balfourbeattyus.com/southwest

Balfour Beatty Construction provided construction management services for both the Central Utility



Plant and Parking Structure C. The projects were recognized with a Project Achievement Award from the Construction Management Association of America (CMAA) Southern California Chapter. A leader in the U.S. commercial construction industry, Balfour Beatty Construction provides general contracting, atrisk construction management, and design-build services through more than 2,400 professionals nationwide. In the southwest, Balfour Beatty Construction is one of the largest education builders in the country, with extensive experience on military projects and an award-winning portfolio of transportation, government and healthcare projects.

BNP ASSOCIATES, INC.

Construction Manager

www.bnpassociates.com

BNP was tasked with the design and management of the baggagehandling-system installation. BNP Associates, Inc. has been providing specialized consulting service to the air transportation industry on a worldwide basis since 1971.



BUTIER ENGINEERING, INC.

Construction Management

www.butier.com

As part of the construction management team, Butier



provided QA/QC services for Terminal C and full

construction management and QA/QC services for concession modifications in Terminals A. B. and C. Since 1976, Butier Engineering has been providing the delivery of heavy civil infrastructure services for public agencies, special districts and the private sector.

EXCEL PAVING CO.

Construction Services

was tasked with construction of Parking Lot C. Excel Paving pri-



marily works on general engineering projects such as roads, airports, port facilities, and parking lots in both public and private areas.

FAITHFUL+GOULD

Project Control Services www.fgould.com

Faithful+Gould created the ini-



tial and conceptual budget estimate for the design and construction of the Airport Improvement Program, The company managed this budget through design and construction. It also developed and managed a master schedule, coordinating a timeline of projects from the planning to design to construction. All program management, design, CM and project controls were administered by a project management program that it implemented for the Improvement Program, which was customized specifically for the business processes used by JWA. Faithful+Gould is one of the world's largest project and cost-management consultancies, employing over 2,000 staff, with an expanding office base in the Asia Pacific region, Europe, the Middle East and India, the U.K. and the U.S.

FRASCA AND ASSOCIATES, LLC

Financial Advisor

www.frascallc.com

Frasca and Associates, LLC, advised and assisted in the execution of an overall financing plan for the Airport Improvement Program, including the sale of \$233.1 million in revenue bonds in June 2009. Frasca also analyzed alternative financing structures for the Improvement



FRASCA & ASSOCIATES, L.L.C.

Program, provided information on industry trends and bond market conditions, coordinated financing team communications, assisted and coordinated in the preparation of Official Statement and other bond disclosure documents, and assisted in preparing information and presentations to credit rating agencies and bond insurers. Frasca & Associates is a transportation consulting and financial advisory firm. The firm ranked first in the nation in providing advisory service to airports in 2010 with a 24% market share.

GENSLER

Design Architect

www.gensler.com

Gensler provided design and architectural services for Terminal C, which in-



cluded development of a Building Information Model. Gensler also was the design architect on JWA's existing Thomas F. Riley Terminal. Gensler is a leading global architecture, design, planning and strategic consulting firm. For more than 40 years, Gensler has been a pioneer in cre-

ating great places that enhance the quality of work and life.

HEERY INTERNATIONAL

Commissioning Agent

www.heery.com

Heery International was responsible for providing building commissioning services during the design and construction phases of Terminal C and the Central Util-



ity Plant. Building commissioning involves the testing, verification and documentation of building systems operation and functionality prior to occupancy. Founded in 1952, Heery International is a full-service architecture, interior design, engineering and program management firm.

IDS GROUP

Structural Designer

www.idsgi.com

The structural design of the JWA Improvement Program was



performed by IDS Group of Irvine, Calif. IDS Group is an award-winning company specializing in building and seismic design. IDS utilized state-of-the-art technology in structural design for this essential facility project, which required enhanced seismic performance during a strong earthquake. The structural design of the JWA parking Structure

C received an Excellence in Engineering Award in 2011 for its innovation in structural engineering.

JACOBS ENGINEERING

Engineering Design Services www.jacobs.com

Jacobs provided mechanical, electrical, plumbing,

civil, fire alarm and fire protection engineering design services for the Airport Improvement Program. These services were provided for the construction of Terminal C, improvements to Terminals A and B (including the North Commuter Hold Room), and for the deconstruction of Parking Structure B1. Jacobs also provided architectural design and structural, electrical, mechanical and plumbing engineering design services for the implementation of JWA's airport-wide Common Use Passenger Processing System (CUPPS). Jacobs is one of the world's largest and most diverse providers of technical, professional and construction services. Services include architecture, engineering, construction management and program management, along with full operations and maintenance assistance.

JBT (John Bean Technologies) AERO TECH

General Contractor

www.jbtaerotech.com

JBT was tasked with the installation of the new

Page A-12 ▶►



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passenger loading bridges. JBT is a leading global technology solutions provider to



high-value segments of the food processing and air transportation industries. It designs, manufactures, tests and services technologically sophisticated systems and products for customers through its JBT FoodTech and JBT AeroTech segments.

JERVIS B. WEBB CO.

Baggage Handling System Contractor www.jervisbwebb.com

Jervis B. Webb was responsible for construction and implementation of the new baggage-handling system in Terminal C. The company is a global leader in providing durable material handling systems, and is known for its innovative engineering and commitment to developing new technologies that improve the way materials are moved.

McCARTHY BUILDING, INC.

General Contractor www.mccarthy.com

McCarthy Building provided construction services for the new Terminal C as well as for up-

grades and renovations to the existing Terminals A and B. Founded in 1864, McCarthy is one of the oldest privately owned construction firms in the U.S. The firm is committed to the construction of high-performance buildings, and is 100 percent employee-owned.

MEGARTHY

NUPRECON LP

General Contractor ncm.force.com

Nuprecon LP was tasked with the deconstruction of Parking Structure B1. Founded in 1986, Nuprecon LP is a fullservice demolition contractor specializing in preparing any site for construction and de-



velopment. The company delivers a complete package of integrated services and experienced management solutions.

PARSONS TRANSPORTATION GROUP, INC.

Program Management Services www.parsons.com

Parsons' scope was to provide comprehensive oversight of the program engineer/architect firms, construction management firms, designbuild firm and

PARSONS

construction contractors. Parsons, one of the world's largest engineering, construction, technical and management services firms, is a leader in many diversified markets, with a focus on infrastructure, environmental and defense/security.

POPOV ENGINEERS, INC.

Power and Energy Engineering Services www.idsgi.com

Popov Engineers developed the bridging document used by the design-builder to support completion of the design of the Central Utility Plant. Located in Irvine, Calif., Popov Engineers was founded by Robert



Popov in 1975 and became part of IDS Group in 2009.

R&L BROSAMER, INC.

General Contractor www.brosamer.com

R&L Brosamer, Inc. was

tasked with constructing the new South Remain-Over-Night aircraft parking area. Brosamer specializes in con-





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crete paving, bridges and highway and freeway widening, and has completed projects with Caltrans, the City of San Jose and the Port of Oakland.

SIDLEY AUSTIN LLP

Bond Counsel/Disclosure Counsel www.sidley.com

Sidley Austin LLP performed as Bond Counsel/Disclosure Counsel and advised John



Wayne Airport on a variety of issues relating to the funding for the Airport's overall Capital Improvement Program. Sidley provides a broad range of legal services to meet the needs of clients that include multinational and domestic corporations, government authorities, banks and financial institutions.

SNYDER LANGSTON

Design-Build Contractor www.snyder-langston.com

Snyder Langston was tasked with the design-build of the Common Use Pas-



senger Processing System. Established in 1959, Snyder Langston is a trusted real estate and construction advisor to Fortune 500, midsize and startup companies. Snyder Langston has successfully developed millions of square feet of space across virtually every real estate sector.

SWINERTON BUILDERS

General Contractor

www.swinerton.com

Swinerton was tasked with the construction of Parking Structure C. The firm was established in 1888. With offices located throughout the western U.S., the company was named one of the Top 10 Contractors in the U.S. by *Engineering News-Record*.



ULTRA ELECTRONICS AIRPORT SYSTEMS

Design-Build Subcontractor www.ultra-as.com

Ultra Electronics Airport Systems was tasked with the design and implementation of the Common Use Passenger Processing System, working under Snyder



Langston as a subcontractor. Ultra is a leading provider of airport information solutions, and has a comprehensive suite of offerings in airport-operational, passenger-processing and ground-handling systems.

WALKER PARKING CONSULTANTS

Architect/Engineering Services www.walkerparking.com

Walker Parking Consultants was tasked with the design of



Parking Structure C. Walker is an experienced parking consultant that prides itself in creating innovative, flexible and cost-effective solutions for parking projects throughout the U.S. since 1965.

WEST COAST AIR CONDITIONING CO., INC.

Design-Build Contractor

www.westcoast-air.com

West Coast Air Conditioning Co., Inc., was responsible for the designbuild of the Central



Utility Plant project. Founded in 1962, West Coast Air Conditioning has provided vital air conditioning, heating, ventilation, clean rooms, chillers, computer rooms and energy management systems for commercial, industrial and institutional building owners in Southern California.



Anaheim Orange County looks forward to welcoming more visitors through John Wayne Airport with their recent upgrade!

Get the

FREE

Anaheim Visitors
Guide app







Shop Talk -

An Appetite for Variety

Terminal C brings JWA passengers significantly more dining and shopping options.



N

ot only are there all-new choices in Terminal C, but major improvements have been made on concessions in Terminals A and B. In early 2012, JWA will continue improvements to the shops and restaurants that are located in Terminals A and B, including a new full-service dining concept in the Rotated Square. John Wayne Airport sought concessionaires who would bring a mix of concepts that would offer Orange County travelers a wider variety of food choices, and would include both local and national brands.

PRIMARY FOOD & BEVERAGE HMSHost

ROTATED SQUARE

The Fresh Market by Laguna Culinary Arts (Gates 8 and 9) Chef Laurent Brazier will create dishes from local cheeses, produce and fruit. Features of the Farmer's Market menu include a minestrone soup with pancetta and fresh oregano; and a baby spinach salad with pear, tear-drop tomatoes and shaved red onions, tossed in a pomegranate-and-white-balsamic vinaigrette.

Ruby's Diner/Ruby's Grab 'n Go (Between Gates 8 and 9) This quick-service location will feature Ruby's Double Deluxe burgers, fries and famous shakes for travelers looking to get something quick. Ruby's Diner is a full-service restaurant offering breakfast, lunch, dinner and desserts, with favorites such as the Cinnamon Roll French Toast, Ruby's Premium Natural Portobello-Provolone Burger and Double Hot Fudge Brownie Sundae.

MARKETPLACE

Javi's (Between Gates 12 and 14) will offer Mexican cuisine that features fresh seafood, including the chef's Carne y Camarones, a prime filet of beef served with Mexican white shrimp. All sauces, including the house salsa, *salsa quemada* and guacamole, will be made fresh daily. Javi's will also offer a variety of specialty margaritas such as cucumber, jalapeño and *tamarindo*.

Jerry's Wood-Fired Dogs (Between Gates 12 and 14) The JWA location will be the first such wood-fired grill in an airport. All of Jerry's hot dogs will come from the same local purveyor that supplies his street-side location. Travelers will be able to customize their hot dogs with over 30 different toppings.

Pei Wei (Between Gates 12 and 14) Pan-Asian cuisine offering midpriced bistro meals for travelers.

Pinkberry (Between Gates 12 and 14) Refreshing frozen yogurt that's served with sophisticated style.

Zov's (Between Gates 12 and 14) Award-winning chef/restaurateur and best-selling cookbook author Zov Karamardian will bring her unique brand of contemporary Eastern Mediterranean cuisine to



John Wayne Airport with two restaurants. The post-security Zov's location will feature her famous Golden Lentil Soup as well as homemade hummus and tabbouleh.

SNACK BAR / GRAB & GO

Zov's Grab & Go (Terminal A, pre-security area) will feature a more limited menu with her famous soup, various mezes and sandwiches rounding out the menu.

BARS / LOUNGES

California Pizza Kitchen (Terminal A, between Gates 4 and 5) The Southern California-based restaurant is known for its hearth-baked pizzas, creative salads and pasta dishes.

Hobie Sand Bar (Terminal B, near Gate 12) re-



creates the Hobie Surfboard Co. and its image of surfboards, catamarans and water sports in a restaurant setting. The Hobie Sand Bar is a nice place to run aground and will feature a fresh menu that offers travelers a taste of California.

Anaheim Ducks' Breakaway Bar & Grill (Terminal C, between Gates 18 and 19) The Anaheim Ducks hockey team will open its signature airport restaurant at John Wayne Airport. The Anaheim Ducks' Breakaway Bar & Grill will offer travelers appetizers from spicy wings with blue cheese to a charcuterie plate that includes Serrano ham and Picante salami.

La Tapenade Mediterranean Café (Terminal B, presecurity) Designed to cater to the upscale, global consumer. Ciao Gourmet Market (Terminal C, near Gate 22) From the savvy gourmand to the family of four looking for a snack, Ciao Gourmet market has something for the foodie in all of us.

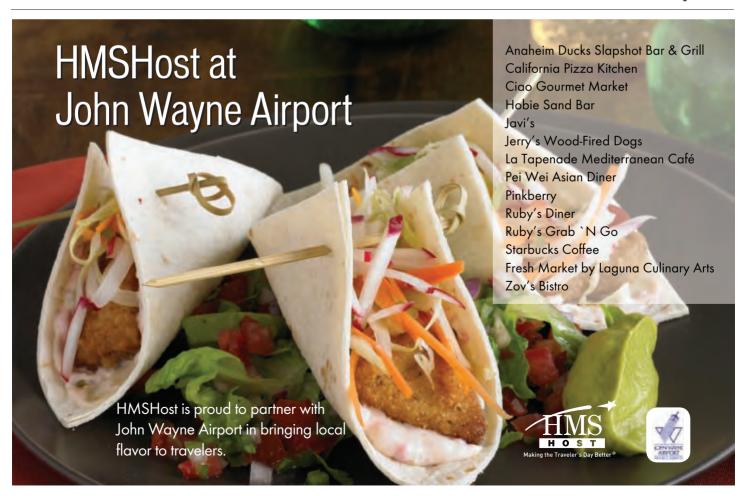
COFFEE

Starbucks America's favorite coffee outpost brings its world-renowned coffee to JWA for over 10 years, serving 700 cups a day from three locations at JWA (Terminals A, B and C).

NEWS & GIFT Hudson Group

Hudson News/Discover Orange County/Tech on the Go (Terminal A, between Gates 3 and 4) Hudson's award-winning flagship concept will provide international newsstand options for travelers. Hud-

Page A-16 ▶▶



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son News also will offer a special Discover Orange County section, with merchandise from OC attractions.

Hudson News Wall (Terminal A, between Gates 3 and 4) The Hudson News wall will offer a quick and convenient stop for all our passengers travel needs, from snacks to reading material, right in the Terminal concourse.

CNN Newsstand Orange County (Terminal A, pre-security) Billed as "the most trusted name in news," CNN will provide travelers with convenience items and reading materials along with live news feeds and exclusive CNN products in a setting reminiscent of a real TV newsroom.

Sunglass Hut/Rip Curl (Terminal A, between Gates 7 and 8) Surfing is one of Orange County's most celebrated exports. At Rip Curl, surfers can pick up all the gear they need for their sport. Non-surfers can get in on the fun with a selection of top-line apparel and accessories. Sunglass Hut is a leader in the sunglass retail world with over 2,000 stores worldwide. Travelers can grab the latest designer shades on their way to one of OC's world-famous beaches.

CNN Newsstand Orange County/Tech on the Go (Terminal C, near Gate 15) The one-stop shop for travelers' tech needs, in a convenient in-terminal location.



NEWS & GIFT Paradies-OC. LLC

Beachfront News and InMotion Entertainment

(Marketplace, between Gates 13 and 14) Beachfront News will celebrate OC's beaches through the lenses of six live-feed surf cams prominently displayed throughout the store. Merchandise from Orange County-based retailers such as Quiksilver and Roxy will be sold alongside a variety of national newspapers and magazines. InMotion Entertainment provides the most popular electronics products, services and accessories.

South Coast News (Terminal B, near Gate 11) A true destination for travelers seeking news and gifts with an expansive merchandise assortment to include local and national brands, organic apparel, a healthy market and products from regional artisans.

CNBC News Express (Terminal B, pre-security; and Terminal C) The globally recognized leader in business information is a destination of choice for the traveler who wants today's news and sundries.

OC Travel Mart (Terminal C, pre-security) Serving as an extension of the Orange County Business Council and proudly featuring OC favorite Diedrich coffee, this shop will showcase a broad assortment of newspapers, magazines, books, convenient items, snacks and sundries for travelers on the go.

FAST FOOD McDonald's USA, LLC

McDonald's and McCafé (Terminals A and B) The largest food-service organization in the world, operating more than 31,000 McDonald's restau-

CALIFORNIA

IRVINE, CALIFORNIA

Plan an unforgettable meeting

Located In the center of Orange County, Calif., just 45 miles south of Los Angeles and 90 miles north of San Diego, meeting-friendly Irvine provides a true Southern California experience. Groups will enjoy outdoor recreation, shopping, golf, diverse dining and within a 20-minute drive find the area's famous beaches and popular attractions.

Irvine boasts:

- 14 hotels ranging from AAA four-diamond to economy
- Nearly 3,400 sleeping rooms
- Thousands of square feet of meeting space to accommodate 10 to 2,000 people
- A variety of venues available for conferences, receptions, special events and team-building activities
- Close proximity to John Wayne Airport (SNA)



CA Son Diego

www.destinationirvine.com/meeting

rants worldwide, will bring its expanded menu and redesigned look to JWA, after 20 years serving our passengers.

FAST FOOD/CASUAL DINING

Carl's Jr./Green Burrito (Terminal C, near Gate 16) A Southern California native, CKE includes more than 3,000 locations in 43 states and 13 countries and now brings its dual concept to John Wayne Airport, offering menu items from both Carl's Jr. and Green Burrito.

Creative Croissants (Terminal B, near Gate 10) This quick and casual café offers fresh baked pastries every morning. Sandwiches and salads are freshly made to order, in addition to gourmet coffee, Lavazza espresso, fruit smoothies and juice.

SPECIALTY

Caterina's (Marketplace, near Gate 14; Terminal A, near Gate 7) Started in San Clemente, Calif., in 1990, Caterina's was the first self-serve frozen yogurt shop in Orange County. Providing sweet treats to JWA passengers for more than 15 years, the company will continue to do so in its new location, with expanded offerings including frozen yogurt, ice cream, smoothies and pastries, as well as gluten-free products.

Subway (Marketplace, between Gates 12 and 13) An internationally recognized sandwich shop, Sub-



way will open its first store in JWA with a Tuscany II-themed décor. This location will be operated by the Asfour Family Corp. of Orange County, which operates nine other stores locally. JWA's Subway will be open throughout the day, serving menu items for breakfast, lunch and dinner guests.

Vino Volo (Terminal B, near Gate 8) Owned by Taste Inc. of San Francisco, Calif., Vino Volo has been operating retail wine shops and wine-tasting lounges inside airport terminals since 2005, including locations in the Oakland, Sacramento and Washington Dulles International Airports. Vino Volo features an open floor plan and offers food, wine by the glass or bottle, wine tasting and bottles of wine for purchase.

More Favorite Things

At Sunglass Hut, Ray Ban's "Wayfarers" are best sellers in John Wayne Airport. Made popular by John Belushi and Dan Aykroyd in the 1980 movie "The Blues Brothers," this style is enjoyed equally by men and women. The vintage shape has been modified in color and shape over the years but still retains its classic appeal.

At Paradies, the Read & Return Program is a popular way to buy books. This program allows travelers to buy a book, read it, return it within six months of purchase and receive 50 percent off of the purchase price back. The program is good on all books — hardcover or paperback. Returned books are either resold at half price or donated to a local charity as part of the company's commitment to encourage reading.

At Caterina's, the company's best sellers are its handmade chocolates truffles and chocolate turtles, local favorites that have travelers sending in orders from across the country.

Aviation Planning | Every airport begins with a plan...



think... plan... fly...

Over two decades ago, our friendship began with the planning of the existing 432,000 square-foot terminal at **John Wayne Airport**, which opened in 1990. Our friendship continues as we partner with you again on the noise, air quality, and design services for the new Terminal C scheduled to open this fall. We are proud to be part of your team, and admire and respect your dedication to the community of Orange County, and to the aviation industry at large. But mostly, we are proud to be your friend. On behalf of all the staff at Landrum & Brown, congratulations on your new terminal. We Salute You!



Cincinnati | Boston | Chicago | Kansas City | New York | Orlando | Phoenix | San Francisco | Southern California | Tampa | Washington D.C.
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EXPERTISE COUNTS

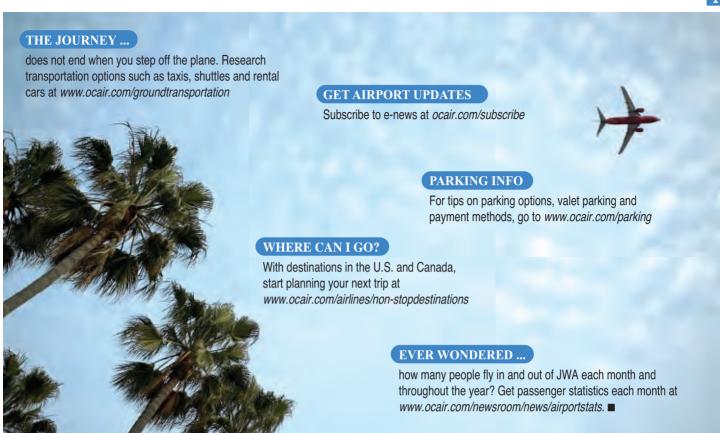
When a government investigation is on the horizon, you need experienced and specialized legal counsel to weather the storm.

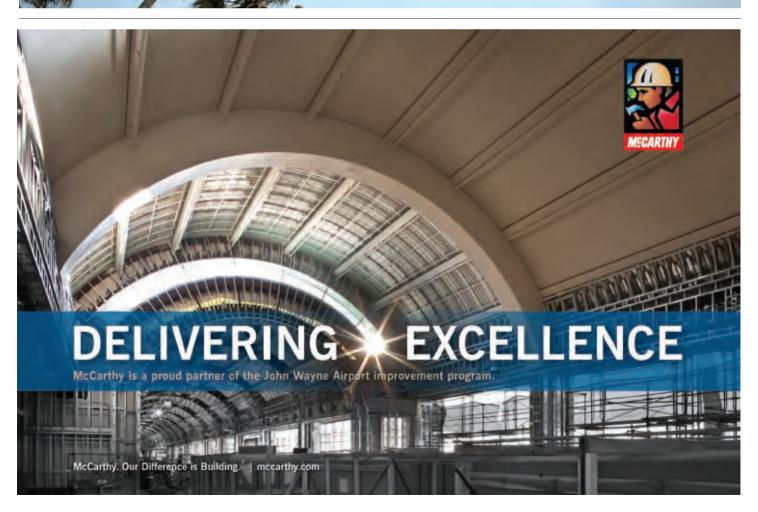
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Terminal create G Construction mmunity Cargo Coordinate F Completion Central / **Captain** Cost-consciou





is for Cutting Edge Aviation

JWA has consistently been a leader in airport innovation.

The most obvious example is the Thomas F. Riley Terminal, which opened in 1990.

The building's modern design included vaulted ceilings, skylights and windows from ceiling to floor to increase the use of natural lighting and reduce energy needs.





Fast forward 20 years, and these innovations have become architectural and operational standards. But the Airport hasn't stopped with what's considered in the industry as "best practices." A continuing commitment to innovative technologies and design continue to make John Wayne Airport a world-class aviation gateway for business and leisure travel.

"Green" before green was popular, John Wayne Airport is an industry leader in aircraft noise monitoring and abatement. In 1971, JWA installed "Ecolog I," the nation's first permanent airport noise-monitoring system. The Airport was among the first in the United States to meet FAA's Stage III noise requirements for all commercial air carrier operations.

JWA continues to have one of the most stringent aircraft noise programs in the country.

In 1999, pre-conditioned air units were installed at each terminal gate which allows aircraft to turn off auxiliary power, thus reducing fossil fuel emissions. Power switches also were installed to make electrical power available for charging groundsupport equipment such as tugs and baggage carts. This same equipment has been installed at all gates in Terminal C. The ground-based units burn about 10 times less fuel than traditional units, resulting in lower costs and carbon emissions.

Responsible environmental practices on the airfield are carried over into the roadways as well. The Airport requires that all fleet vehicles, including taxi cabs and parking shuttles, operate

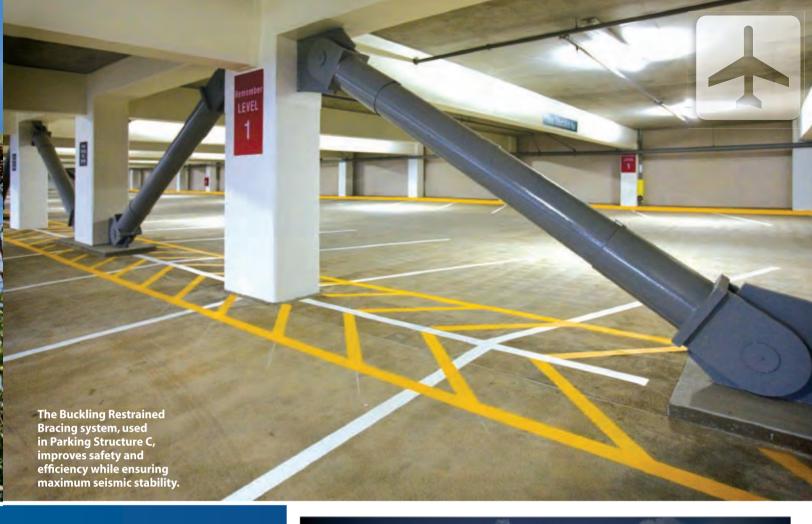
clean-burning compressed natural gas (CNG) or other cleaner-burning fuel alternatives. JWA's taxi provider, Orange County Yellow Cab, uses 100 percent CNG vehicles.

system.

In 2009, the Airport began installing Light Emitting Diodes (LEDs) on the airfield to provide lighting that meets all FAA safety standards and reduces maintenance and energy costs. LED lighting also has been installed throughout the new Terminal C and is currently being implemented in the existing Terminals A and B of the Thomas F. Riley Terminal.

Safety is the Airport's number one priority, and the design of the Riley Terminal facilities reflects that commitment. Both the terminals and the parking structures meet the requirements of an "essential" facility, which means they were designed to





withstand and protect its occupants in a seismic event. JWA has also has installed hundreds of expansion joints throughout its parking structures and terminal buildings to improve their ability to withstand seismic and thermal events. Expansion joints seal the gap of the open space between two structures while maintaining the flexibility for the structures to expand and contract during such events.

Buckling Restrained Bracing (BRB) was used in Parking Structure C, the first concrete parking structure in the U.S. to use this type of system. The BRB system will not only ensure maximum seismic stability, but also improve the safety and efficiency of the structures. Use of the BRB system is expected to be more cost effective and reduce construction time when compared to other construction methods.

Congratulations to John Wayne Airport and the County of Orange on the completion of the John Wayne Airport Improvement Program!

Personalized Services in Private Aviation

Aircraft Charter & Management | Aircraft Sales | Fractional Shares | Aircraft Maintenance



Artistic Connections

JWA gives wing to art, science & popular culture

Since opening the Thomas F. Riley Terminal in September 1990, JWA has mounted more than 80 high-quality art exhibitions designed to provide visitors with a memorable – and cultural – travel experience through exhibitions of arts, science and popular culture.

During the last 20 years, the Airport Arts Program has presented a series of museum-quality exhibitions, produced publications, sponsored an annual County-wide Student Art Contest/Exhibition and presented special programs. JWA art exhibitions and programs are organized around themes such as fine arts, popular culture, student art, Orange County history, aviation, and multicultural arts.

The John Wayne Airport Arts Program is under the guidance of the Airport Arts Commission, which advises and makes recommendations to the Airport Director and the Orange County Board of Supervisors regarding the development, finance and administration of the Airport Arts Program. The Arts Commission consists of five members who are appointed by the Board of Supervisors.

The current commission members are:

- · Karin Schnell, Chair, Fifth District
- · Darlene D. DeAngelo, Vice-Chair, Second District
- John Acosta, First District
- Theresa Morrison, Third District
- · Margaret Rollins, Fourth District

John Wayne Airport's legacy of hosting museum-quality art exhibitions will extend into the Airport's new Terminal C both with the Vi Smith Concourse Gallery, located across from Gates 18-21, and the Community Focus Space Program, featuring local artists in displays adjacent to passenger security screening and in baggage claim. In addition, Terminal C provides for a new exhibition space called *Orange County: Destination Art & Culture.* This November, four featured art exhibits are on display, including:

Enduring Innovation: Boeing in California by The Boeing Company (Vi Smith Concourse Gallery, across from Gates 2-5);

In Plane View by Carolyn Russo of the Smithsonian Institution's National Air and



Space Museum (Vi Smith Concourse Gallery, across from Gates 18-21):

Warriors, Tombs and Temples: China's Enduring Legacy, presented by the Bowers Museum and featured in a new Airport exhibition space titled Orange County: Destination Art & Culture, which includes 11 wall-mounted art cases located prior to security screening along a new pedestrian walkway connecting Terminals B and C.

Flight of Ideas (pictured above) by Beth Nybeck and Dick Jobe – a permanent art display suspended from the ceiling above Terminal C baggage claim.

Some of the more memorable exhibitions from over the years...

1990 Urban Landscapes and Transportation Images

The Thomas F. Riley Terminal's Inaugural Exhibition was a visual examination of travel and transportation: The romance, glamour and drama of traveling were showcased in this collection of both traditional and mixed-media pieces. Artist Frank Romero, who is known for his colorful murals, contributed two pieces featuring the unique beauty found in Southern California's most popular transportation: travel by car. His lush landscapes depicting Orange County's history made for a gorgeous addition to the brand-new terminal building.

1992 The Big Orange: Orange Crate Labels

Orange County's earliest commercial success was its citrus produce, packed locally and

shipped nationwide. Oranges, lemons and grapes were among the top crops... and to help distinguish their products, produce farmers developed



unique and colorful labels for the crates that held their fruit. A selection of these crate labels was displayed in John Wayne Airport in 1992, along with other information from Gordon McClelland's book *California Orange Box Labels*.

1998 Building for Air Travel – Art Institute of Chicago

A world-traveled photographic exhibition of significant aviation architecture from around the globe, it included selected airport terminals, hangars, maintenance buildings and airport-related architecture. The selections were made by the then-curator of architecture from the Art Institute of Chicago. One of the buildings included in his selections was the Thomas F. Riley Terminal at John Wayne Airport.



Charlie by Ellen Rose, displayed in 2010.

1999 Salute to Animation

With animation art, including images from the Chuck Jones studio, this exhibition was guest curated by Orange County animator and artist Bob Pece.

2001 Dark Room & Digital

The Clayton Spada guest-curated exhibition featured the best of fine art photography created in both the standard darkroom method and the then-expanding and relatively new format of digital photography. It portrayed the fact that both methods have strong artistic legitimacy.

2004 In the Cal – Pastime Goes Primetime in California's Minor League

Containing writing and memorabilia from California's minor league teams and featuring historic imagery, the exhibit was derived from a photo-documentary book project by Laguna Beach-based photojournalist and co-guest curator Tammy Lechner. Lechner, along with Adrienne Helitzer, focused on seven seasons of the California League, which was composed of 10 Class-A minor league teams: the Bakersfield Blaze, the High Desert Mavericks, the Inland Empire 66ers, the Lake Elsinore Storm, the Lancaster JetHawks, the Modesto A's, the Rancho Cucamonga Quakes, the San Jose Giants, the Stockton Ports and the Visalia Oaks.



Ceramics by Fred Stoddard.

2007 Ceramics: Orange County and Beyond

Guest curated by Randy Au, this exhibition of contemporary clay or ceramic art was produced mainly in Orange County. Prior to this showing, the only other survey of contemporary Orange County clay was done in 1995 at Saddleback College. From works of traditional technical purity to those of purposely flawed and raw clay work, Orange County was shown to be contributing to contemporary clay art. California has had a huge impact on ceramics nationally and internationally with the likes of Peter Voulkos and Paul Soldner, to name a few.

Orange County – Birthplace of Modern Hang Gliding

Providing a brief look back at how hang gliding got its start, this exhibition focused on what hang gliding has become: a graceful sport that has matured into a fully respectable form of aviation. Modern materials such as carbon fiber, Dacron and stainless steel have replaced bamboo, plastic and rope. Participants range in age from early teens to pilots well into their eighties. It included two flat-screen monitors that featured airborne hang gliding videos shot by guest curator Owen Morse, an Orange County resident and award-winning nationally recognized hang glider pilot.

2010 Common Ground 191

Featuring an art project that began in 2002 by artist Gary Simpson of Laguna Beach, the "191" refers to the number of member states in the United Nations although this has since increased to 192. "Common Ground" indicates the medium of the art work: soil collected and exhibited, along with each nation's flag, from each UN state. The soil from all of the UN countries will be mixed together with cement, pigments and other mixed media to create a series of abstract frescoes, each 42 inches by 42 inches. The exhibition displayed one row of 14 of the frescoes. When assembled in 14 rows of 14 panels and publicly displayed, the completed project is intended to be 50 feet high and 50 feet wide. ■



Big Sur Noon, by Joe Forkan, displayed in 2010.

Congratulations to John Wayne Airport on the Completion of the Airport Improvement Project







As Time Flies By

John Wayne Airport Through the Years

1923

Eddie Martin opens Eddie Martin Airport after signing a five-year lease with the landowner, the Irvine Company. Martin also opens a flying school and establishes Martin Aviation, later to become one of the nation's oldest aviation firms.



1939

Eddie Martin Airport is acquired by the County of Orange and becomes a public Airport. This same year, the FAA gives it the designator SNA. after Santa Ana, which is the largest city near the Airport at the time.

1940

Construction begins on a new County airport after the Board of Supervisors appropriates \$7,500 to build a 2,500-foot paved runway and taxi strip a mile south of Martin's Airport.



1941



The new County airfield and 2,500-foot paved runway is completed. Martin Aviation (the company) moves to the new facility.

1946 William Nichols is named Airport Manager.

1952

The first regular airline service begins when Arizona-based Bonanza Airlines signs a lease agreement with the County. Using Douglas DC-3s, Bonanza provides daily service to Los Angeles. San Diego, El Centro-Yuma and Phoenix.



1957

The Board of Supervisors creates a five-member Airport Commission to serve as an advisory body. The first members are appointed in 1958.



1959

The Board of Supervisors approves a resolution calling for construction of a 10,000-foot runway. It is later reduced to 5,700 feet.

Donald M. Hobbs is named Airport Manager.



Historical Timeline: 1923 - Present



1965 Orange County Airport opens its new 5,700-foot runway.

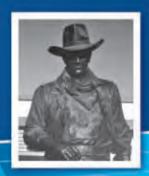
The new terminal, dedicated by Gov. Ronald Reagan, opens for business. Upon opening, the terminal is handling about 360,000 passengers annually. Airport officials had surveyed major West Coast airlines, all of whom said Orange County had too few passengers to make entrance worthwhile.



1968 Robert Bresnehan is named Airport Manager.

1973 The Airport records 682,984 operations and places second in the nation, behind only O'Hare Airport in Chicago.

1978 Raul Regalado is named Airport Manager.



1979

The Board of Supervisors renames Orange County Airport in memory of the late movie star and Newport Beach resident John Wayne, who passes away on June 11 of that year.

1980
Murray Cable is named
Airport Manager.



1983

A 60-foot FAA Control Tower is completed, adjacent to Airport Rescue and Fire Fighting Station 33 on the west side of the airfield.





Thomas F. Riley Terminal

Departures

Upper Level



Airport Information

Information 949.252.5200

www.ocair.com

Police Services 949.252.5000 **Lost & Found** 949.252.5000

Terminal Paging Dial "O" from a white courtesy phone

Free wireless internet access is available throughout the concourses, lounges and concession areas.

Electrical outlets are available in most gate areas between the backs of the passenger seating rows. Work stations are also available throughout the Terminal C gate areas. These services are offered at no cost to travelers.

Terminal Directory

Dining

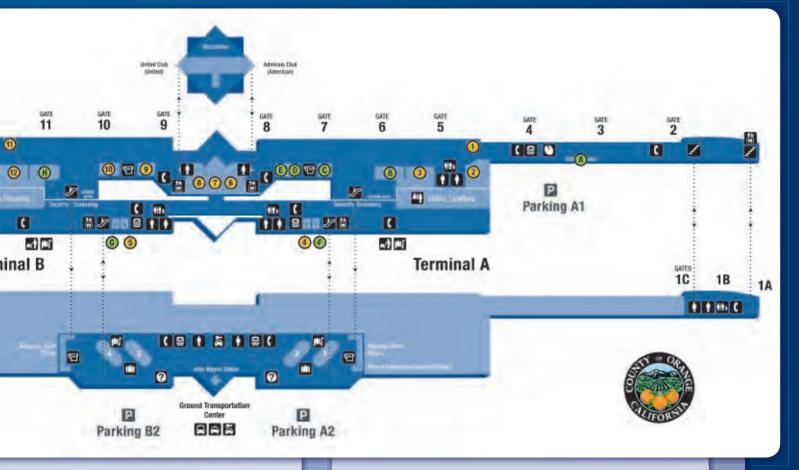
- 1 Starbucks
- 2 California Pizza Kitchen
- (3) McDonald's / McCafé
- 4 Zov's
- 5 La Tapenade Mediterranean Café
- 6 Ruby's Diner
- 7 Ruby's Grab N Go
- 8 Fresh Market by Laguna Culinary Institute
- 9 Vino Volo
- **10** Creative Croissants
- **11** Starbucks
- McDonald's / McCafé

- (13) Hobie Sand Bar
- Subway
- 15 Pei Wei
- 16 Jerry's Wood-Fired Dogs
- **17** Pinkberry
- 18 Zov's
- 19 Javi's
- 20 Carl's Jr. / Green Burrito
- **21** Starbucks
- 22 Ciao Gourmet Market
- Anaheim Ducks Breakaway Bar & Grill



Directory





Shopping

- A Hudson News Newswall
- B Hudson News / Discover Orange County / Tech on the Go
- © Caterina's
- Sunglass Hut
- Rip Curl
- **F** CNN Newsstand Orange County
- **6** CNBC News Orange County
- (H) South Coast News
- InMotion Entertainment
- **(K)** Beachfront News
- Caterina's
- **M** OC Travel Mart
- (N) CNN Newsstand Orange County / Tech on the Go
- P CNBC News Express

Symbols Legend

Ticketing / Check-in

Skycaps

■ ATM

Baggage Carts

Baggage Claim

Information

Art Exhibition

- Men's Restrooms
- Women's Restrooms
- **Tamily Restroom**
- **Elevator**
- Escalator
- Stairs
- Parking
- runking
- Buses / Shuttles
- Taxis
- Rental Cars
 - Pay Phones
- Telecommunications Devices for the Deaf (TDD)





As Time Flies By

John Wayne Airport Through the Years

The Board of Supervisors approves a new Master Plan and Environmental Impact Report (EIR 508) for the Airport. The centerpiece of the plan is a new terminal, which is 12 times the size of the facility built in 1967

1985

A final judgment regarding the Settlement Agreement is filed and signed by the Honorable Terry J. Hatter, Jr. in Federal Court. The 20-year Agreement between the County of Orange, the City of Newport Beach, the Airport Working Group (AWG) and Stop Polluting Our Newport (SPON) sets limits on noise levels, commercial departures, number of passengers and scope of the capital improvements.

George A. Rebella is named Airport Manager.

1986

The General Aviation Noise Ordinance (GANO) goes into effect. Among other things, the GANO specifies noise limitations at defined noise monitor locations and establishes a curfew.

1988

A terminal groundbreaking event titled "Flight 1990-JWA's Flight to the Future" is held.

Ground is broken for the Costa Mesa Freeway (SR 55) ramps to provide direct and exclusive access to and from the new terminal.

The Airport serves 4.48 million passengers this year. For the first time since 1980, passenger levels drop slightly (1.5%).



Parking Structure B1 opens. It is the first building to be completed under 1989 the Improvement Project and is later closed and demolished in 2008 to make way for Terminal C.

1990

The Board of Supervisors creates the Airport Arts Commission and appoints five members.

Jan M. Mittermeier is appointed Airport Manager.

Freeway ramps between the Airport and the Costa Mesa Freeway (SR 55) are opened.

The Thomas F. Riley Terminal is dedicated and opened for service. John Wayne Airport's new terminal is named after longtime Fifth District Supervisor Thomas F. Riley, in whose district the Airport is located.

The Airport Noise and Capacity Act of 1990 is adopted and signed into law by President George H. W. Bush. The Act calls for a "phase out" of Stage 2 aircraft and requires federal review and approval of any restrictions on Stage 3 operations. John Wayne Airport's existing noise limitations are grandfathered under the Act.



The Eddie Martin Terminal is 1994 demolished.

O.B. Schooley is named 1995 Airport Director.



Historical Timeline: 1923 - Present



The Airport creates a website, www.ocair.com.

1996 A direct access road to the Main Street Parking Lot is opened.

John Wayne Airport purchases a state-of-the-art OSHKOSH T3000 emergency vehicle for Aircraft Rescue and Fire Fighting Station 33.

1997 Express Valet Parking Service is launched in the Main Street Parking Lot. Curbside Valet is later added in front of Terminals A and B in 2001.



1998 Loan Leblow is appointed interim Airport Director.

The Volunteer Ambassador Program is launched in the Riley Terminal.

An expanded east Parking Structure A2 and B2 is completed – adding 2,000 new parking spaces and an easy-to-access Ground Transportation Center.





2000

Alan L. Murphy is appointed Airport Director.



2001

(Sept. 11) Following a Federal Aviation Administration (FAA) nationwide directive, all flights are grounded in response to a terrorist attack against the World Trade Center in New York City and the Pentagon in Arlington, VA.

(Sept. 13) The airport receives clearance from the FAA that the airspace is open. John Wayne is the first airport in California with departing commercial passenger fights. Four flights depart: air carriers Skywest, Delta, America West and Aloha.





As Time Flies By

John Wayne Airport Through the Years

2002

In April, John Wayne Airport passenger counts return to pre-9/11 levels.

U.S. Transportation Secretary Norman Y. Mineta announces the deployment of Transportation Security Administration (TSA) federal screeners to passenger security checkpoints at John Wayne Airport.

Explosive Detection Canine Teams (EDT) arrive at John Wayne Airport.



2003

The U.S. District Court signs an order confirming the amended JWA Settlement Agreement is consistent with federal law. This order is signed by the Honorable Terry J. Hatter, Jr.

2005

The David W. Prebish Aircraft Rescue and Fire Fighting Station 33 is dedicated.



2006

The Board of Supervisors adopts a resolution selecting an Improvement Program Financing Plan and approving use of a Passenger Facility Charge (PFC) of \$4.50 per departing passenger to help fund the Airport Improvement Program.

John Wayne Airport launches its new website dedicated to the Airport Improvement Program: www.ocair.com/improvements.



Construction begins on the South Remain-Over-Night parking area to make way for the Airport Improvement Program.

JWA serves most passengers ever – 9.98 million passengers in this year.

2008



Temporary Parking Lot C is opened on the site of the newly remodeled South Remain-Over-Night aircraft parking area.

Parking Structure B1 is closed to the public. Two weeks later, demolition of the structure is begun in order to make way for the new Terminal C.



Historical Timeline: 1923 - Present



2009

A Pet Relief Area is created at John Wayne Airport to provide a service to those passengers with animals.

John Wayne Airport successfully issues \$233 million in General Airport Revenue Bonds to help fund the Airport Improvement Program. Construction begins on Terminal C, Parking Structure C and the Central Utility Plant as part of the \$543 million Airport Improvement Program.

New passenger boarding bridges are installed in the Thomas F. Riley Terminal to replace the existing 14 boarding bridges in Terminals A and B.





2010



Orange County Business Council completes an Economic Impact Analysis which identifies that the Airport's Capital Improvement Program will create 6,670 jobs and have a total economic effect of more than \$1 billion.

(Aug. 2) McCarthy Building Companies places the final piece of steel on the Terminal C building, demonstrating a significant milestone on the project – known as "topping out."

The construction of Parking Structure C, with 2,024 spaces, is complete and opens to the public in November 2011.

2011

In April, JWA dedicates the Central Utility Plant with 100 local business and elected officials in attendance. Lucy Dunn, CEO Orange County Business Council; and John M. W. Moorlach, Orange County Board of Supervisors, are keynote speakers.



The Common Use Passenger Processing System becomes operational in Terminal A of the Riley Terminal – used by airlines to process passengers and flights.

New cabinetry and gate signage are rolled out in phases – modernizing the look of the terminals with flat-panel flight information displays, and counters and gate number pillars that take up a smaller footprint. The new North Commuter Terminal opens adjacent to Terminal A to service passengers at Gates 1A, 1B and 1C.

Terminal C and Parking Structure C open.







f you're visiting John Wayne Airport, you might notice a few folks dressed in red jackets or vests with a "May I Help You?" button on their lapels. These are the JWA Ambassadors, volunteers who share the responsibility of assisting passengers and visitors to the Airport.

These terrific volunteers, many of whom

have decades of experience in the field of aviation, educate visitors about JWA's history as well as provide fun, interesting and useful facts about the Thomas F. Riley Terminal.

John Wayne Airport is fortunate to have approximately 80 dedicated local citizens acting as volunteer Ambassadors. The objective of the Volunteer Ambassador Program is to provide Airport users with friendly, informed service that enhances their experience at John Wayne Airport.

Ambassadors are trained in customer service to assist passengers with questions they have about John Wayne Airport's facilities or services. Information they provide includes directions to particular airlines, gates, restaurants, restrooms, phones and rental-car counters, to name just a few.

What is it like to be a JWA Ambassador? For the answer to that, we spoke with six-year Ambassador Fred Welch, who also serves as a volunteer Professional Services Responder for the Orange County Sheriff's Department, a docent at the Lyon Air Museum and a tour guide at Centennial Farm (the OC Fair's farm). It's safe to say Fred is well versed in providing service to Orange County and the aviation community!



JWA Ambassador Fred Welch fields questions with aplomb

When did you become a volunteer?

In 2006, when I retired, I decided I couldn't just golf every day or watch TV all day long, so I Googled "Volunteer Work in Orange County" and that led me to JWA. I met Volunteer Coordinator Jill Matthews and became an Ambassador.

You also volunteer at many other organizations, two of which — Airport Police Services and the Lyon Air Museum — are located here at the Airport. How did you become involved with these groups?

While working as a JWA Ambassador, I learned about Centennial Farm [a three-acre working farm at the OC Fair & Event Center created to educate youth about agriculture and its importance to daily life] and I became a volunteer there. Also through JWA I heard about the Professional Services Responders (PSRs) who work with the O.C. Sheriff's Department here at

the Airport. My role as a PSR at John Wayne Airport is completely different than my role as an Ambassador. When the Lyon Air Museum opened, the Ambassadors were invited to tour the building, and during the tour, they asked if anyone would be interested in becoming a docent there, so I joined that program also.

You are pretty busy for being retired! How many days a week do you volunteer?

Four days a week. Have to leave one for golf!

What is your background?

I was born in Cork, Ireland, and came to the United States in 1957. I joined the Armed Services, where I served as a military police officer and also learned how to fly. Eventually I became employed in the public-relations sector of a major oil company, and moved to Los Angeles, where I met my wife of 43 years. We currently live in Seal Beach.

What is the most popular question you are asked as an Ambassador?

"Where is the closest restroom?," followed closely by "Where is my gate?"

What is your favorite part about your volunteer work at JWA?

Mostly, I enjoy helping people, especially those who have special needs. I love being around the people who work and travel here. Being a JWA Ambassador is a wonderful way for me to be a part of the Airport family.

Interested in becoming a JWA Ambassador? Contact Jill Matthews at jmatthews@ocair.com or (949) 252-5168 for more information on the JWA Volunteer Programs Or, visit the County of Orange website ocgov.com for other volunteer opportunities.





Ambassadors Take You on a Guided Tour

uided tours of the Thomas F. Riley Terminal are available, free of charge. Groups are led by community volunteers trained to be tour guides. They provide explanations of the Riley Terminal architecture and airport history. They educate visitors about the aircraft that fly in and out of John Wayne Airport. Guides begin tours at the John Wayne Statue with a brief presentation. The tour moves through both the arrival and departure levels of one of the terminals, including a stop to visit with the skycaps. Participants will see airline ticket counter areas, a view of the security screening checkpoints and flight information display monitors. Because of heightened security, tour groups are not permitted through the security screening checkpoint or in other secure areas of the Riley Terminal.

Many tours conclude with a visit to the top of one of the parking structures adjacent to the Riley Terminal, where participants can view activity on the airfield, as well as airplanes taking off and landing — often the highlight of the tour.

Children are given a JWA Activity Book that includes various airplanes to color, the pilot's phonetic alphabet, a word search, maze, connect-the-dots and other educational activities.

Volunteer tour guides, including private pilots, teachers, executives and Airport employees, donate their time to support this important aviation education program. Volunteers bring their unique expertise and tremendous enthusiasm to each and every

Tours are scheduled in advance (two or more weeks) and are offered at non-peak traffic hours, usually between 10:30 a.m. and 3:30 p.m., Monday through Friday. Saturday tours may also be arranged. The tour lasts approximately 11/2 hours.

Tour groups can be as small as two or three participants, and are limited to a maximum of 25, including chaperones. Larger groups (a maximum of 50 people on a given day) can be accommodated, but will be divided into two groups who will tour concurrently. Children must be at least 6 years old and/or in the first grade and must be accompanied

by an appropriate number of adult chaperones. High school and college tours may be arranged featuring aviation career speakers. Adult groups are also most welcome.

Convenient parking is available in all lots at regular JWA parking rates. Because of heightened security, all vehicles may be searched when entering the parking structures.

To schedule a tour, contact Jill Matthews at (949)252-5168 or via email at jmatthews@ocair.com. This information is also on the JWA website, www.ocair.com.



Terminal C... Expanding the Gateway to OC's Future

Butier Engineering, Inc. is proud to be a part of John Wayne Airport's Terminal C Expansion project, having performed QA/QC services as a part of the construction management team. We'd like to congratulate our friends at JWA on the success of one of the largest public works programs in Orange County's history. Butier, an Orange County-based business, has been providing full-service construction management and inspection services throughout Southern California since 1976.

17782 E. 17th Street, Suite 107, Tustin, CA. 92780 = 714.832.7222 www.butier.com



Fly your way across the USA and Canada from John Wayne Airport.

With 20 non-stop destinations, almost every corner of the United States and Canada is accessible from right here in Orange County.



Have you been to Atlanta? We go there! Have you always wanted to visit Chicago? We go there! And, in case you've missed it — Hawaii is also on our itinerary. We go there! And you can, too. We've put together some tips to help with your future travel planning, including where we go, which airline goes there, how long it takes and what to do when you arrive...

Atlanta (ATL)

Served by Delta

Flight time: 4 hrs 19 min

The Georgia Aquarium, located in downtown Atlanta, with more than 8 million gallons of water and more aquatic life than any other aquarium, is billed as the largest aquarium in the world.

www.atlanta.net/

Chicago (ORD/MDW)

Served by American, United, Southwest

Flight time: 3 hrs 27 min

The Navy Pier is among the Midwest's top tourist destinations. Its boardwalk, 150-foot Ferris wheel, boat tours and countless dining and shopping options make it a go-to destination in Chicagoland.

www.choosechicago.com/

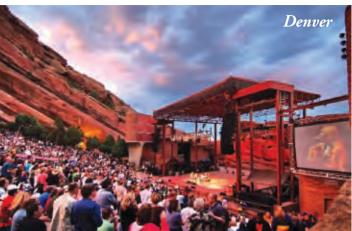


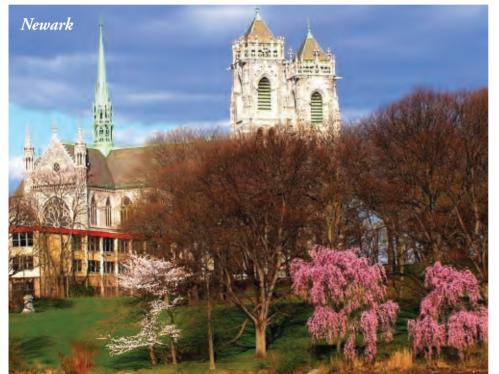




















Dallas/Ft. Worth (DFW)

Served by American Flight time: 2 hrs 55 min

Take a stroll through the Dallas Arts District and discover some of the greatest architecture in the world

www.visitdallas.com

Denver (DEN)

Served by Frontier, Southwest, United

Flight time: 1 hr 41 min

Start your exploration of the Mile High City at the Denver Zoo or the nearby Red Rocks Amphitheatre.

www.visitdenver.com

Calgary, Alberta, Canada* (YYC)

Served by WestJet

Flight time: 2 hrs 26 min

Heritage Park Historical Village offers an authentic taste of Western Canada as it was from the 1860s up to the 1950s. The village covers 127 acres of land adjacent to Calgary's beautiful Glenmore Reservoir.

www.visitcalgary.com

Honolulu, Oahu* (HNL)

Served by United/Continental

Flight time: 5 hrs 10 min

Oahu is home to Waikiki and the world-famous Waikiki Beach, in itself a major attraction, as well as the USS Arizona Memorial.

www.gohawaii.com/oahu

Houston (IAH)

Served by United/Continental

Flight time: 2 hrs 45 min

Space Center Houston is located in the Lyndon B. Johnson Space Center, home also of the world-famous Mission Control Center, the monitoring facility for NASA space flights. Visitors can try on astronaut helmets, steer a spacecraft in the simulator and perhaps even meet a real astronaut.

www.visithoustontexas.com

Minneapolis/St. Paul (MSP) Served by Delta

Flight time: 3 hrs 3 min

Since opening its doors in 1992, the Mall of America has become one of the top tourist destinations in the country. The mall boasts more than 500 stores and 4.3 miles of storefront space.

www.minneapolis.org

Newark (EWR)

Served by United/Continental

Flight time: 4 hrs 52 min

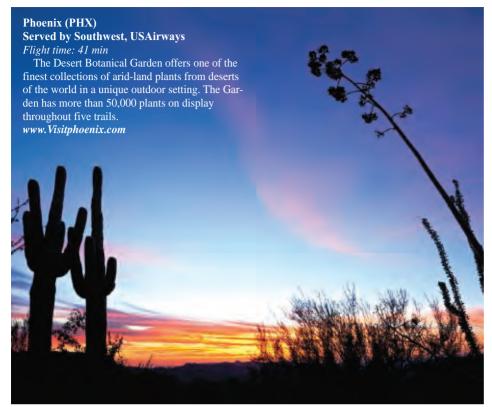
Newark is home to the Cathedral Basilica of the Sacred Heart. Completed in 1954 after 55 years of construction, the church is known for its superior French Gothic architecture and hosts an array of concerts throughout the year.

www.gonewark.com

Page A-40 ▶▶





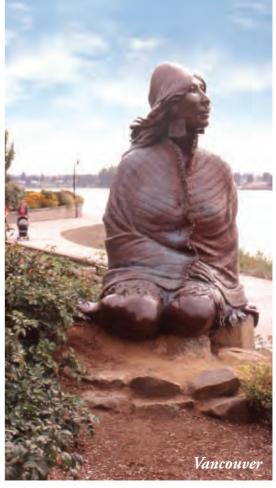












Oakland (OAK)

Served by Southwest

Flight time: 45 min

Home to the Oakland Raiders, the Oracle Arena was recently renovated and now boasts 19,200 seats. The arena also hosts events throughout the year, including concerts and sporting events.

www.visitoakland.org

Portland (PDX) Served by Alaska

Flight time: 1 hr 43 min

A year-round wonder, the Lan Su Chinese Garden is an authentically built Ming dynasty-style garden. Covered walkways, bridges, pavilions and a richly planted landscape frame a picturesque lake in this urban oasis built by artisans from Portland's sister city of Suzhou.

www.travelportland.com

Sacramento (SMF) Served by Southwest

Flight time: 49 min

The State Capitol building serves as both a museum and the state's working seat of government. Visitors can experience California's rich history and witness the making of history through the modern lawmaking process.

www.discovergold.org

Salt Lake City (SLC)

Served by Delta, Delta Connection

Flight time: 1 hr 35 min

Home to world-renowned ski resorts, including the Olympic Park and Utah Olympic Oval, skiers continue to flock to Salt Lake City to enjoy "the greatest snow on earth."

www.visitsaltlake.com/visit

San Francisco (SFO)

Served by United, United Express, Southwest Flight time: 45 min

The Golden Gate Bridge, arguably the most famous bridge in the world, manages to impress even the most experienced travelers with its stunning 1.7-mile span. Approximately 120,000 automobiles drive across it each day; a pedestrian walkway also allows the crossing on foot, with bikes allowed on the western side.

www.sanfrancisco.travel

San Jose (SJC)

Served by Southwest

Flight time: 42 min

The San Jose arts and cultural community has come of age in recent years, with great exhibits at local museums, outdoor events such as the annual SubZERO Festival and the ever popular Ballet San Jose. The ballet season generally runs from October to April or May and features a nearly

month-long run of "The Nutcracker" each December. www.sanjose.org

Seattle (SEA)

Served by Alaska

Flight time: 1 hr 57 min

No trip to Seattle is complete without a visit to Pike Place Market to take in the food, flowers, buskers and assorted vendors. From the market, visitors can descend the Harbor Steps to explore the waterfront, with its shops, seafood-inspired menus and the Seattle Aquarium.

www.visitseattle.org

Vancouver, British Columbia, Canada (YVR)

Served by WestJet

Flight Time: 2 hrs 13 min

Vancouver's Waterfront Renaissance Trail is one of hundreds of picturesque outdoor activity centers. The trail winds along the Columbia River waterfront, and features a seven-foot-tall 700-pound bronze statue of Ilchee. The sculpture, and the small plaza in which it is located, were created in honor of the Chinook people.

www.tourismvancouver.com

*Service is seasonal. ■





The Construction Zone

JWA's Thomas F. Riley Terminal by the Numbers

LED-lit wall sconces:	418
Benches:	146
Passenger check-in kiosks:	142
Trash cans in the Riley Terminal:	102
Pay phones:	90
Courtesy phones:	39
Drinking fountains:	27
Passenger-boarding bridges:	20
Family restrooms:	10
ATMs:	9
Oversize terminal clocks:	3





175,000 lineal feet
or 33 miles, of electrical wiring to various locations throughout the Airport

Parking Structure C

2,579 tons of reinforcing steel

32,000 cubic yards of cast-in-place structural concrete

38,000 cubic yards of dirt excavated / exported from site

7 feet Depth of excavation

ParkingConcepts.com

PARKING STRUCTURE C

(CONTINUED)

 45_{feet}

Length of longest pile

130 construction workers at job peak

TERMINAL C

3,500 tons

Weight of structural steel erected (2,400 pieces)

13.2 tons

Weight of heaviest piece of structural steel



*Buckling Restrained Braces (above) laterally brace, or support, critical sections of a multilevel structure where "bending" of the structure may occur during an earthquake. In the case of JWA's Parking Structure C and Terminal C, the BRB system will not only ensure maximum seismic stability, but also safety and efficiency of the structures.

TERMINAL C

(CONTINUED)

15 miles of data cable

miles
of aboveground
speaker wire

miles
of copper cable and
close to 35,000 feet of
fiber cable installed

12,000 cubic yards

of cast-in-place structural concrete

250

workers at job peak

You know your financial risks.
Do you know your health risks?

Mission Center for Longevity & Aesthetic Medicine is a new center for executive wellness affiliated with Mission Hospital. Our mission is to assist individuals in improving and maintaining their physical and mental health so that they can continue to live an active and healthy lifestyle as they age.

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www.missionlongevity.com Call for details: 949-364-2440





Charlene L. Jessup Managing Director



James A. Heinrich, M.D., F.A.C.S. Medical Director





Did You Know?

SNA is JWA's official airport designator,

assigned by the Federal Aviation Administration. SNA stands for Santa Ana, the largest city near the Airport at the time it was given its designation.

"Jerry McGuire," the 1996 movie which starred Tom Cruise and Renee Zellweger, had a scene filmed in baggage claim at JWA.

The **Transportation Security Administration** screens approximately 5 million bags each year at JWA.

JWA serves **more passengers per gate** than any other airport in the country.

The Eddie Martin Terminal, built in 1967, was named after the **pioneer aviator Eddie Martin** 20 years after its opening. The terminal was later demolished and the new JWA Administration offices in Costa Mesa were named after him.

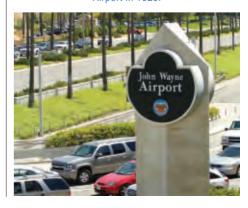
The federal government paid \$1 per year to the County of Orange for use of the airport during World War II.

John Wayne Associates commissioned sculptor Robert Summers to create a **9-foot-tall bronze statue of "The Duke"** to commemorate the Airport's namesake. The statue, created at Hoka Hey Foundry in Dublin, Texas, was dedicated to the County on Nov. 4, 1982. Today, the bronze statue is located in the Thomas F. Riley Terminal on the Arrival Level.

On weekdays, airlines schedule their flights at 6:45 a.m. in order to depart as closely as possible to the 7:00 a.m. departure curfew.

The **Lyon Air Museum** at John Wayne Airport held its grand opening in December 2010. The museum features Gen. William Lyon's collection of historic World War II aircraft, civilian and military automobiles and military motorcycles. In 2011, more than 60 local elementary classes visited the museum.

Charles Lindbergh landed at the Eddie Martin Airport in 1928.





Wayne Airport from the Tustin Station, or travel to the Irvine Spectrum Area from the Irvine Station.

The **I**shuttle will get you there.



The west side of JWA's airfield was used for Sunday drag racing in the 1950s.

Tony Aliengena, an 11-year-old San Juan Capistrano youth, was **the youngest pilot to depart JWA**. He flew 19,000 miles, circumventing the globe during the summer of 1988.

The first Starbucks at JWA opened in 1999 and was followed by two more Airport locations in 2005.

Phoenix is currently the **most popular destination** passengers fly to from JWA.

The Shinn 2150A, a two-seater aircraft, was built and sold in Santa Ana, Calif. **About 50 aircraft were built in a hangar at JWA** in the early 1960s. A second aircraft type, Phoenix, was also assembled at JWA; it was used in the 1965 movie "The Flight of the Phoenix" and flown by aviator Paul Mantz.

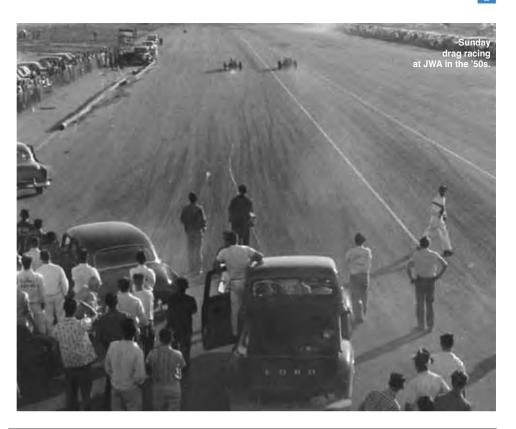
John Wayne Airport is proud be the home airport for the Los Angeles **Angels** of Anaheim Major League Baseball team and Anaheim **Ducks** National Hockey League team.

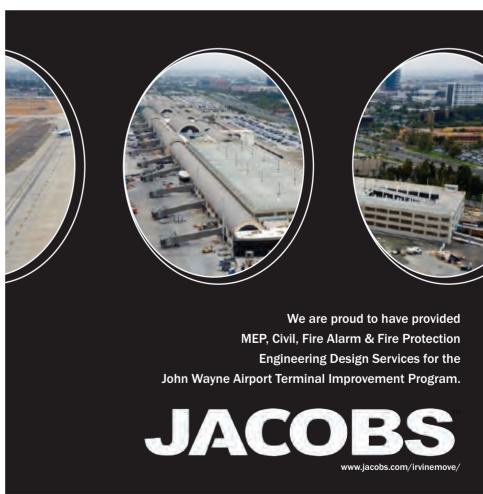
In 2007, the **Stanley Cup** made a stop at John Wayne Airport following the Anaheim Ducks' win of the trophy that year.

The California Air National Guard, 222nd Combat Communications Squadron of Costa Mesa, reported for duty at JWA following the Sept. 11, 2001, terrorist attacks.

The Tallmantz Movieland of the Air International Flight and Space Museum, which was created by aviators Paul Mantz and Frank Tallman, was operated on airport property from 1963 to 1983.











ohn Wayne Airport may be located within minutes of world-famous beach breaks and winter slopes, but surfboards and skis aren't the most popular checked sporting goods, golf clubs are.

If you're a golfer, and many traveling through JWA are, you'll love Continental Airlines' golf-equipment policy. Continental accepts one item of golf equipment per customer as checked baggage.

An item of golf equipment consists of the following:

- One golf bag
- · Golf balls
- · One pair of golf shoes

Continental *currently flies non-stop to Oahu... and with more than 30 courses, including the world-famous Turtle Bay courses seen in televised play, Oahu is a golfer's paradise. And if you're flying Continental, you can be hitting fairways and greens in under six hours! Here are more details on flying with your clubs on Continental:

- All items must be properly encased in a suitable container. The golf bag must be covered or enclosed in a heavy, rigid carrying case.
- Continental is not liable for damage to golf equipment that is not contained in a hard-sided case.
- Excess Valuation may not be purchased for golf equipment that is not contained in a hard-sided case.
 - · If applicable, the first or second fee





applies to golf equipment.

- Golfing equipment containers measuring more than 62 inches (157 cm) (length/width/height) that contain other items in addition to or in place of appropriate golf equipment will be subject to an oversize fee.
- Note: All customers, including OnePass Elite members, who check a golf bag will experience a delay in receiving their bag at the baggage claim due to the way oversized items and sports equipment are required to be loaded, unloaded and delivered to baggage claim.
- Golf clubs in a hooded or soft-sided golf bag are conditionally accepted. Golf clubs that are transported in a hard, plastic travel case should be tagged with a regular tag. Golf equipment includes golf clubs, golf balls and golf shoes, contained in one bag. Overweight charges may apply.

For more information, visit www.ocair.com. And as always, for more info on baggage and current guidelines, check with your airline before you fly.

*United Continental Holdings, Inc. became the holding company for both United and Continental upon close of the merger transaction in Oct. 2010. The two airlines will operate separately as they integrate key customer services, marketing activities and airport processes. For more information about the airlines, see united.com and continental.com.

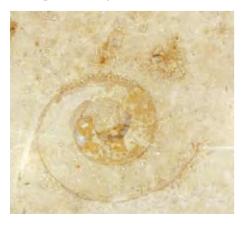


Marble: the Global Traveler





Jura stone marble, used on the Riley Terminal at John Wayne Airport, features natural quartz veins and variable fossils (pictured below).





ince the beginning of modern civilization, man has lavishly adorned buildings with polished marble. To this day, utilizing marble and stone remains the hallmark of fine living.

Marble is a metamorphic rock and is the result of extreme heat and pressure applied to limestone. The distinctive crystalline structure of marble allows it to be polished to a high gloss, which creates the illusion of depth.

John Wayne Airport's Riley Terminal uses Jura stone on both the exterior face of the building as well as on floor and wall surfaces on the interior of the facility. Jura stone is a limestone marble native to Europe and is mined in quarries in Germany. This stone has natural glass/quartz veins and variable fossils that are visible on its beige background.

While the limestone that makes up the Riley Terminal was mined in Germany, it was sent to Italy to be cut by specialized marble cutters, ensuring the precise and clean lines that have helped establish the Riley Terminal as a unique architectural landmark in Orange County.

Other items found in the Riley Terminal come from throughout the United States and the world:

- Translucent glass partitions (skycap locations) Wisconsin
- Expansion joints Pennsylvania
- Terminal clock mechanism Ohio
- Ceramic tile (restrooms) Italy
- Stainless steel claddings and surfaces
 New York
- Cabinetry Texas
- Light fixtures Florida
- Carpet North Carolina



JWA... by the Numbers

ohn Wayne Airport (SNA) is owned

by the County of Orange and is operated as a self-supporting enterprise that receives no general fund tax revenue. The Airport serves approximately 9 million passengers annually, reaches 20 non-stop destinations in the United States and Canada and is served by nine commercial, two commuter passenger and two allcargo airlines. With over \$.5 billion being invested in the Capital Improvement Program (CIP), there are extensive economic impacts with a net benefit to Orange County between \$1.1 billion and \$1.2 billion as a result of these investments. The CIP created 6,670 total jobs and for every one dollar invested in the Airport's Capital Improvement Program, more than two dollars are circulated back into the economy. That's more than \$1 billion of benefit that this community will see as a result of the Airport's Capital Improvement Program.

OPERATING BUDGET(**July 1, 2011- June 30, 2012):**\$88 million

ANNUAL REVENUE 2010-2011: \$113 million

REVENUE FROM AIRLINES 2010-2011: \$42.2 million

REVENUE FROM PARKING 2010-2011: \$36 million

REVENUE FROM FOOD/BEVERAGE and NEWS/GIFT CONCESSIONS 2010-2011:

\$6.3 million

REVENUE FROM RENTAL CAR CONCESSIONS 2010-2011: \$13.1 million

OUTSTANDING REVENUE BONDS 2010-2011:

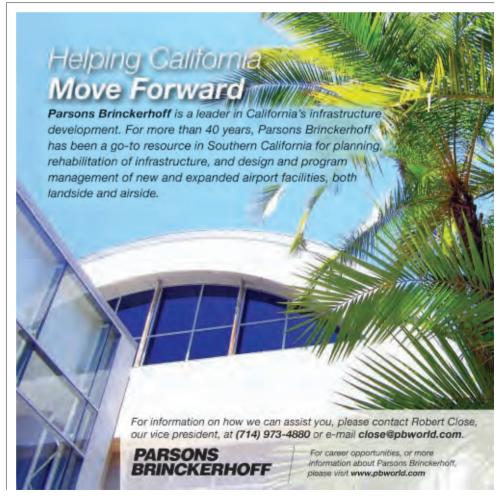
\$251 million

EMPLOYEES (2011): 179

MARKET SHARE BY AIRLINE (8/31/2011):

Southwest, 34%; American Airlines, 13%; Alaska, 11%, Delta, 11%; United, 10%; Continental, 8%; US Airways, 5%; Frontier, 4% WestJet, 2%





Central Utility Plant

State-of-the-art facility delivers reliability and cost-savings

he nearly nine million passengers who traverse the Thomas F. Riley Terminal at John Wayne Airport each year will no doubt notice and appreciate the new facilities' many amenities, from the wide variety of concessions and more efficient passenger and baggage screening, to the improved parking access and even the four new art displays.

Less noticeable to travelers – but no less significant an improvement – is the new, \$30.5 million Central Utility Plant. Completed as a design-build project by West Coast Air Conditioning Co., this innovative facility supplies electrical power and chilled water to serve the air conditioning system for the entire airport 24/7/365.

Immunity to blackouts

The new plant replaces an approximately 40-year-old, outdated facility. One of its most important features is that this cogeneration plant gives its owner, the County of Orange, the security of a consistently reliable source of power, making John Wayne Airport a sustainable facility that is virtually independent from Southern California Edison.

"Our cogeneration clients choose this path to obtain significant costsavings," says West Cost Air's president, David Dudley, "but for the majority of them who own facilities where even a momentary interruption in power service can't be tolerated, reliability is the crucial factor."

At the airport's new plant, four natural-gas-fired engines run generators to produce 7.8 megawatt-hours of electricity – enough to power 6,000 average homes – allowing the airport to be mostly independent from Southern California Edison and thus stay online during a blackout.

"This reliability is an enormous plus," Dudley notes. "The plant has been operating since late last year and has proven itself several times already during power outages."



Construction of the Central Utility Plant was an extremely complex and enormous undertaking. West Coast Air and its subcontractors worked 107,290 man-hours, the equivalent of 50 man-years, to complete the project without a single lost-time accident.



Construction of the plant's 11,000-square-foot building began several months before the design of the mechanical and electrical systems it houses was complete. Prior to the start of construction, West Coast Air ensured that the site's existing, mature palm trees were safely relocated and remained undisturbed throughout the project's duration.

Sustainable features

Power generation is just one of the Central Utility Plant's purposes. The other is the capture and reuse of the 950-degree exhaust heat emitted by the engines that drive the generators. This heat is used to create 240-degree water which in turn is used to drive two 535-ton absorption chillers that provide what is, essentially, free chilled water used to air condition the airport's various buildings.

With more than 725,000 square feet of space in airport buildings to air condition, three 750-ton centrifugal chillers powered by electricity generated at the plant are put into service to produce chilled water alongside the two absorption chillers.

Cost-savings

Now that it's operational, the Central Utility plant is expected to save the County roughly \$2 million per year in electricity costs. In fact, Dudley notes, the cogeneration portion of the plant is expected to pay for itself in approximately ten years and to serve the airport's needs for another two decades or more after that.

Cost-savings began accruing long before the plant became operational, however. By electing to make this a design-build project rather than a traditional design-bid-build project, the County set the stage for the project to be completed more quickly. West Coast Air was able to begin construction of the foundations and walls of the 11,000-square-foot building that houses the plant's equipment while the mechanical and electrical systems were still in design, thus compressing the schedule.

Several significant cost-savings were realized long before construction began. During the project's six-month design phase, West Coast Air personnel brought their specialized expertise to bear, providing ideas that would result in the plant's paying for itself more quickly. Through value engineering, the team was able to enhance the amount of heat to reclaim off exhaust – so-called free heat – and provided an additional 150 tons of free chilled water by this heat-reclamation process.

During its constructability reviews of the project's design, West Coast Air focused on how to build the new plant while allowing the entire airport to remain operational throughout the 14-month construction schedule. Originally the County had contemplated a separate switching station; however, thanks to West Coast Air's input, this element was deleted from the scope for a seamless transition from the old central plant to the new – and for a savings of nearly \$500,000 thanks to the elimination of unnecessary work.

"From the project's inception, West Coast Air's management team explained to us exactly what needed to happen in order for us to get what we wanted," says John Wayne Airport Project Manager Rick Cathey. "In many instances, they interpreted what we wanted before we even knew what it was.

"When construction was underway, we stepped aside and trusted them to do what it took to make it all happen. That's why I call them the get-out-of-the-way contractor," he jokes.

Cogeneration experts

In response to the 2001 rolling blackouts throughout California, the County of Orange instituted a program to upgrade the central plant functions of the Santa Ana Civic Center to reduce dependence on the local utility power grid. The County tapped West Coast Air for the project, and in 2009 the company completed the construction of a \$30 million, 10.4-megawatt cogeneration plant that serves 16 County buildings in the heart of downtown Santa Ana.

West Coast Air's highly successful performance on that project, which was brought in on time and under budget, was repeated with the airport project. As Dudley remarks, "We are

proud to count the County of Orange as a repeat client for cogeneration facilities."

In fact, West Coast Air is a dominant leader in the construction of these types of facilities. Founded by David Dudley's father, Fred Dudley, in 1962, the company built its first cogeneration plant in 1978. In its nearly 50-year history – the company will celebrate that milestone anniversary next year – West Coast Air has constructed more than 100 central and cogeneration plants.

Specialized expertise

As the prime design-build contractor for the airport's central plant, West Coast Air enlisted Syska Hennessy Group as its design consultant. In so doing, it reunited the team that designed and constructed the County of Orange's earlier cogeneration project.

What's more, all six men on West Coast Air's Central Utility Plant project management team worked together on the earlier project as well – and, Dudley is proud to point out, they have a combined total of 172 years of construction-industry experience. He also notes that every project that West Coast Air takes on is managed by a corporate officer: He served as project executive for both Orange County projects, with company Vice President John Krueger as project manager.

For the airport project, West Coast Air subcontracted the electrical work to Baker Electric, a company with which the general contractor has teamed many times on cogeneration and central plant projects. Baker's work included running 175,000 lineal feet – 33 miles – of electrical wiring from the plant to various locations throughout the airport.

Other key players were Cummins Power Generation, for provision of the heat reclamation and emission systems, Parsons Transportation Group for program management and Barnhart Balfour Beatty for construction management.

Deceptive name

"Don't be fooled by our company's name,"
Dudley comments. He's referring to the fact that

West Coast Air is a general contractor, not solely a builder of mechanical and electrical systems, and that the company builds entire school campuses from the ground up. With an average of 120 employees working in eight trades, West Coast Air employs as many as 170 workers in the summer months, when school construction peaks. Currently, the general contractor is in the middle of a \$150 million renovation and upgrade of nine schools in the Los Alamitos Unified School District, among other school projects.

The company's third area of specialty is in energy reduction for schools, military facilities, cities and counties. This work entails the replacement of air-conditioning and lighting systems, the provision of thermal and photovoltaic solar systems, and the use of alternative power-generation systems.

Dudley brushes off the suggestion that West Coast Air should consider changing its name, saying, "We do just fine the way we are." That's a bit of an understatement, however. The company remains busy through both good and bad times in the construction industry, Dudley notes, and its network of clients – who have confidence in West Coast Air's ability and insistence upon perfection – allow the general contractor to thrive while others in the industry fail.

What's more, nearly 90 percent of West Coast Air's business comes from repeat clients who appreciate that the company is what Dudley calls "an owner's contractor." By this he means that, in an industry too often characterized by adversarial relationships, West Coast Air consistently strives to provide the ultimate system an owner can have, on or ahead of schedule and often under budget.

"We focus on developing creative solutions, on working in a collaborative spirit with every owner, and on adding value to every project we construct," Dudley says.

It's a formula for success. "I would have them back in a heartbeat," JWA's Cathey says.



Thousands of cars and commercial trucks going into the airport each day traveled past the horseshoe-shaped site where the central plant was constructed, requiring West Coast Air to perform all heavy rigging between midnight and 4:00 a.m. and making the maintenance of smooth traffic flow a daily challenge. With no storage space on the site, the contractor employed just-in-time delivery of materials for immediate installation.



The airport's Central Utility Plant is the most recent of more than 100 central and cogeneration plants constructed by West Coast Air. Others include a seven-megawatt cogeneration plant and three central plants at Marine Corps Air Ground Combat Center Twentynine Palms; a \$15 million, 4.3-megawatt cogeneration plant at Naval Medical Hospital San Diego; and numerous plants at schools, colleges and universities throughout Southern California.



Aerial view of John Wayne Airport, showing new connecting bridge and marketplace and new North Commuter Hold Room.

A Better Way to Fly

By Keith Thompson, Principal, Gensler; Aviation and Transportation Practice Area Leader; and Project Principal, JWA Improvement Program

hen John Wayne Airport (JWA) originally asked Gensler to design the Thomas F. Riley Terminal in 1985, they wanted a terminal that offered passengers and Orange County residents a better travel experience. Since its opening in 1990, I'm proud to say that the Riley Terminal has become recognized for its clear organization and architectural character. In a post-9/11 travel era where increased security is the new normal, that's high praise.

Today, passengers judge airports on the quality of their personal travel experiences. Good terminals minimize hassle and provide necessary amenities, while the best ones capture the spirit and excitement that was integral to air travel in years past. We captured that spirit in our original design, and we're honored to continue our work with the design of the new Terminal C. Our goal is simple: We're looking to elevate the passenger experience in a pat-down world.

When JWA first began work with us on Terminal C, they asked us to integrate the new structure seamlessly into the existing airport. We maintained our original goal to offer travelers a better travel experience and retained the architectural style and color palette from the Riley Terminal. The 280,000-square-foot terminal increases John Wayne Airport's capacity from 8.4 million annual passengers (MAP) to 10.8 MAP and has the capacity to operate domestic and international flights.

Putting the passenger first

Our original design for the Riley Terminal is predicated on putting passengers first, and looking for many opportunities to make air travel clear, comfortable and easy. We accomplished that by emphasizing intuitive way-find-

ing through spacious, accessible pathways. That design strategy continues to receive rave reviews from passengers, so the challenge facing Gensler with Terminal C was to find a way to replicate that strategy while building around an existing terminal, conforming to building codes that had significantly changed and ensuring the construction did not impact existing airport operations.

I am proud to say that we were able to meet all of those criteria and deliver the terminal on time and under budget. The Gensler design team re-

Gensler

sponsible for this feat included several individuals who worked on the Riley Terminal and had a strong sense of the airport's history and the challenges inherent to the structure.

Terminal C replicates the barrel-vaulted ceilings used in the Riley Terminal, providing a dramatic visual contrast to the horizontal simplicity of an adjacent parking structure. Departing passengers are greeted by an entrance that is manageable and easy to navigate. Departure facilities are located on the upper level and arrival accommodations on the lower level, separating the two passenger groups to minimize foot traffic and economize certain building functions and overall square footage.

A standardized check-in

One of the problems commonly found in terminals is the inconsistency and confusing nature of check-in procedures. Gensler's design team alleviated this problem in Terminal C by installing common-use terminal equipment (CUTE) that

standardizes check-in. Now the airport operates check-in for all airlines, meaning there is a single straightforward procedure that gets passengers to their gates in as little time as possible

One of the unique aspects of Gensler's original design for John Wayne Airport was the idea that the baggage claim area was an important space worthy of attention rather than just a place to stick a system of conveyor belts. We built upon this idea in Terminal C, designing the

baggage claim area in the style of the grand concourses found in old European railroad stations. A huge 70-foot-high vaulted roof admits a large amount of light, a characteristic found in few baggage claim areas, creating an exciting and unique sense of arrival that welcomes passengers to Southern Califoria. The layout helps passengers grab their

nia. The layout helps passengers grab their bags and proceed to the ground transportation areas with ease.

Retail and hospitality

Another important point of emphasis with Terminal C was to design a retail and concessions area that was not only suitable in terms of size and location but harmonious with the surrounding architecture. Since passengers now tend to arrive at airports earlier and spend the majority of their time in terminals waiting for flights, it is imperative that terminals provide a wide range of food and retail options. Airports heavily depend on the revenue generated from their retail and concession spaces, so ensuring that Terminal C could attract quality concessionaires was a priority for JWA officials.

To do this, Gensler leveraged the expertise of the firm's renowned retail and hospitality practice areas. Our designers created an open space with a neutral color palette that allows

individual concessionaires to add colors which sync up with their particular brands. Shades of beige/sand-colored stone tile create a comfortable, appealing aesthetic. Each kiosk is designed with its specific location in mind and complements the vaulted concourse. From local coffee shops to bars to California restaurants, Terminal C offers something for every passenger. Our design also paid close attention to the North and South Commuter hold rooms, which replace temporary facilities not suitable for long-term use. The North Hold Room's visibility from Interstate 405 allows it to serves as a beacon for arriving passengers, and given the airport's statue as an important piece of public architecture, we designed the North Hold Room to reflect the quality and vision of the airport. Finally, Terminal C echoes the commitment to sustainability and environmental stewardship found throughout California. The team called for LED lighting fixtures throughout Terminal C that reduce energy use per square foot by 50 percent.

Building on a legacy

My colleague David Loyola, who served as the project architect and design director, said it best when he told *California Construction* magazine, "We feel like we're coming back 20 years later and improving on the current design." Gensler has a long-standing relationship with John Wayne Airport and Orange County, and we wanted our work on Terminal C to reflect the history of JWA while pointing to the future of air travel. We hope the terminal captures the distinct spirit of Southern California, and that residents of Orange County are proud to call this terminal their own.

About the Author

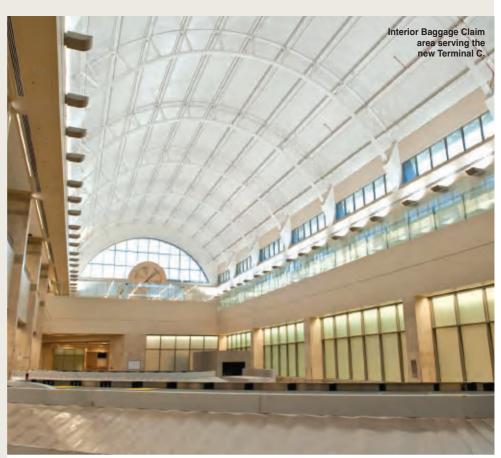
Keith Thompson has nearly 30 years of planning and design experience assignments at more than 60 airports worldwide. His experience in aviation facility planning

and design includes project and program leadership with an emphasis on terminal and landside design and planning. Thompson provided design and technical leadership on a variety of recent Gensler terminal projects at John Wayne Airport.



LAX, Detroit, Atlanta Hartsfield, Palm Springs Airport, San Jose International Airport, Chicago O'Hare and San Diego's Lindbergh Field.

As past Terminal Committee chairman and past president of the Airport Consultants Council, he has contributed to the development of national airport security policy as a participant in Transportation Security Administration conference calls and through participation in the efforts of the FAA's Volpe Research Center.







St. Jude Medical Center, Southwest Patient Tower - Fullerton, Calif.



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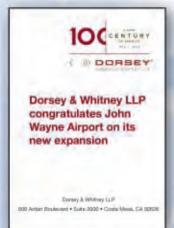


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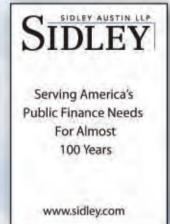
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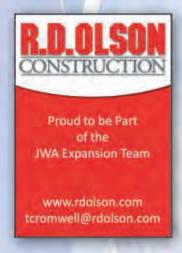
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Former aviation director for the state of Ohio

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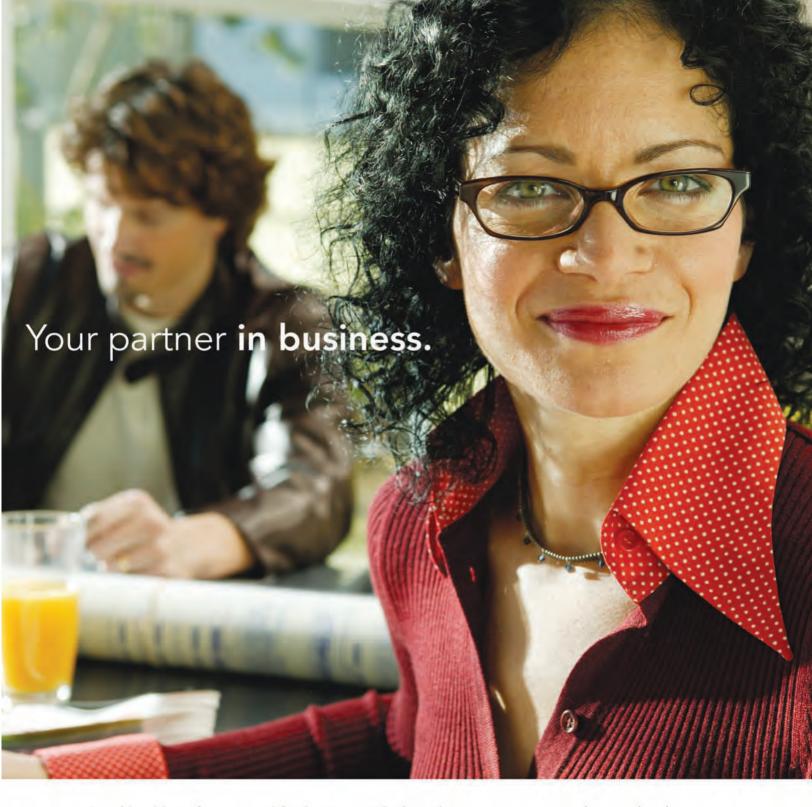
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